# WHAT IS CROSS SECTOR LEADERSHIP?

Working Together for Working Families | Vineland, NJ | February 2, 2017









## PRESIDIO INSTITUTE CAMPUS







### MISSION STATEMENT

The Presidio Institute is where organizations invest in their problem solvers and gain a new lens on leadership.





## **OUR PROGRAMS**

### Presidio Institute Fellows





## **OUR PROGRAMS**

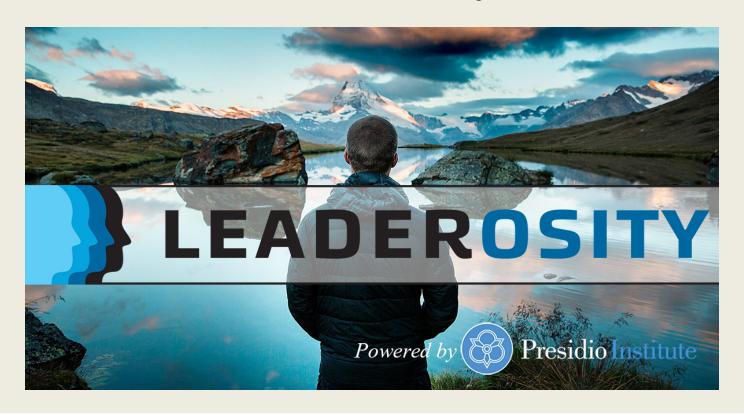
## Cross Sector Leadership Bootcamp





## **OUR PROGRAMS**

## Leaderosity





## Leadership





## LEADERSHIP ISN'T THE SAME AS...



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**MANAGEMENT** 

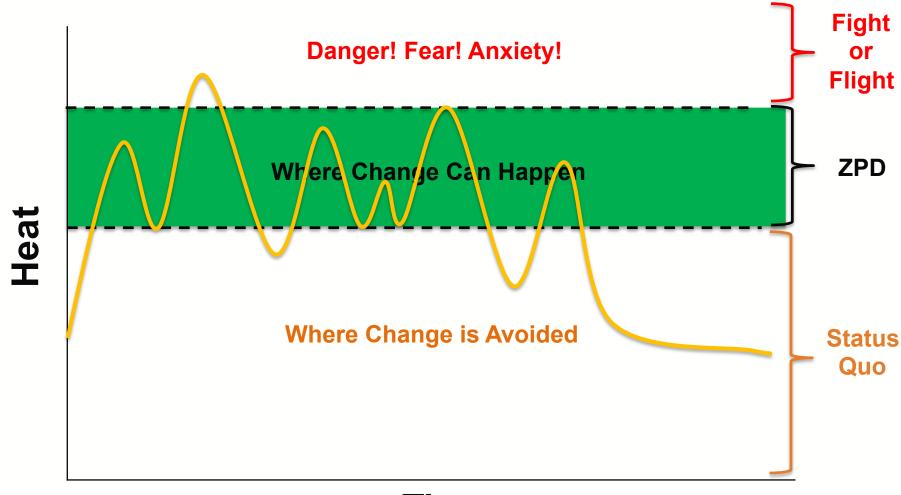
### LEADERSHIP ISN'T THE SAME AS...



### IMPOSING SOLUTIONS

Leadership ischange at the pace people can stand.

### ZONE OF PRODUCTIVE DISEQUILIBRIUM



**Time** 

Adapted from Cambridge Leadership Associates

## Sector





## COMMON THINKING ABOUT SECTORS

#### **Tax-Code Designations**



#### **Industries**



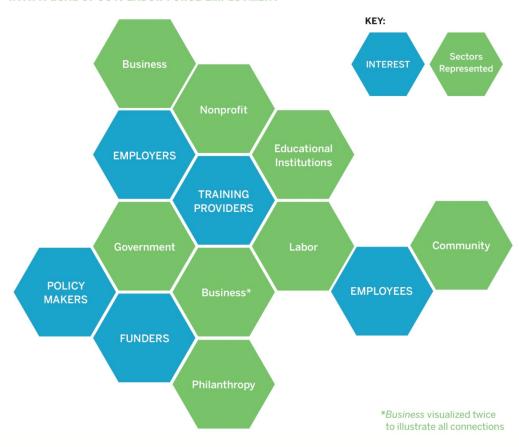
# Cross Sector Collaboration





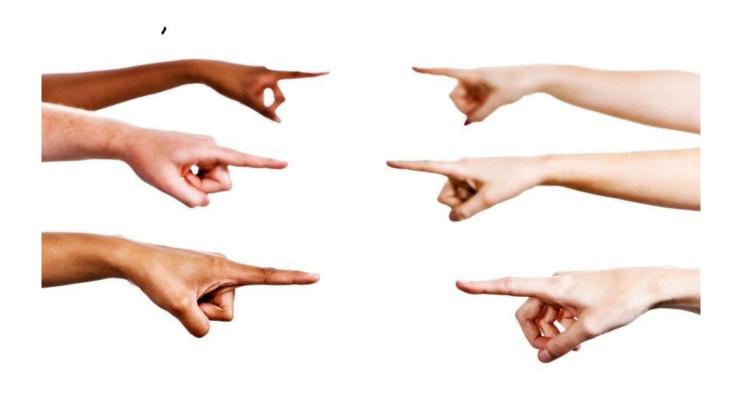
## THE INTEREST-BASED FRAME

INTEREST-BASED FRAME OF A CROSS-SECTOR PARTNERSHIP WITH A GOAL OF 90% LABOR FORCE EMPLOYMENT



Source: What Barriers? Insights from Solving Problems through Cross-Sector Partnerships

# CROSS SECTOR COLLABORATIONS OFTEN FEELS LIKE



# CROSS-SECTOR COLLABORATION SHOULD FEEL LIKE



## HOW CAN YOU TELL IF YOUR TEAM IS COLLABORATING?

Co-BLAB-ORATION	COLLABORATION
Focused on assigning blame or taking credit	Focused on outcomes
Stakeholders participate to protect	Stakeholders participate to generate value
Opinions rule	Data is king
Talk exceeds action	Actions emerge from engagement
Informal process	Intentional, rigorous process

Source: Chris Thompson's Regional Physics Blog

## SO WHAT IS CROSS SECTOR LEADERSHIP?

The practice of building alliances of individuals working within and across sectors that together have a role in solving a problem and achieving a shared goal.

### LEADERSHIP DEVELOPMENT



## ORGANIZATIONAL READINESS

## ORGANIZATIONAL CAPACITY

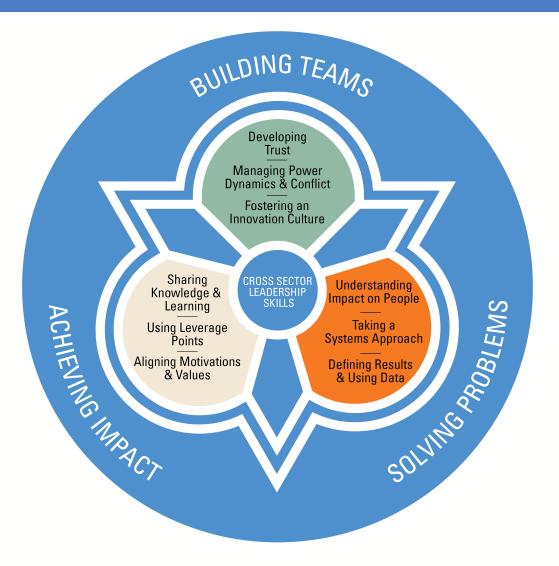




**Organizational Culture** 

## MODELS & PRACTICE







Sharing **CROSS SECTOR Understanding** SOLINIOS SOL owledge & LEADERSHIP Impact on People SKILLS Learning Taking a ng Leverage Systems Approach **Points** ng Motivations **Defining Results** & Values & Using Data

Sharing Knowledge & Learning ACHIEVIN **Using Leverage** Points **Aligning Motivations** & Values

CROSS SECTOR LEADERSHIP SKILLS

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Taking Systems App

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